

HEARD, McELROY & VENTAL

CERTIFIED PUBLIC ACCOUNTANTS
MEMBERS
AMERICAN INSTITUTE
OF CERTIFIED PUBLIC ACCOUNTANTS

SHREVEPORT, LOUISIANA, U.S.A.
70001-0000

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PHONE: 836-1111
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January 31, 1964

The Board of Directors
State Fair of Louisiana
Shreveport, Louisiana

We have examined the statements of assets, liabilities and fund balances of State Fair of Louisiana as of November 30, 1964 and 1963, and the related statements of income, changes in fund balances, and changes in financial position for the years then ended. Our examinations were made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the financial statements referred to above present fairly the financial position of State Fair of Louisiana as of November 30, 1964 and 1963, and the results of its operations and the changes in its financial position for the years then ended, in conformity with generally accepted accounting principles applied on a consistent basis.

Heard, McElroy & Vental

STATE OF LOUISIANA

STATEMENTS OF ASSETS, LIABILITIES AND FUND BALANCES

NOVEMBER 30, 1964 AND 1963

| <u>ASSETS</u> | <u>1964</u> | <u>1963</u> |
|---|------------------|------------------|
| Cash on hand and in banks | 209,684 | 117,502 |
| Certificates of deposit | 800,000 | 800,000 |
| Money Market Accounts | 629,183 | 506,348 |
| Accounts receivable | 134,922 | 27,599 |
| Accrued interest | 16,241 | 6,047 |
| Prepaid expenses | 19,657 | 27,712 |
| | <u>1,809,687</u> | <u>1,485,208</u> |
| Certificates of deposit-Sinking Fund (Note 6) | 700,000 | 700,000 |
| Property, plant and equipment (Note 2) | 5,301,444 | 5,280,217 |
| Less-accumulated depreciation | 2,276,128 | 2,289,732 |
| | <u>3,025,316</u> | <u>3,090,485</u> |
| Total assets | <u>5,435,703</u> | <u>5,275,693</u> |
| <u>LIABILITIES AND FUND BALANCES</u> | | |
| <u>Liabilities:</u> | | |
| Accounts payable | 219,458 | 91,212 |
| Deposits on contracts | 34,286 | 37,503 |
| | <u>253,744</u> | <u>128,715</u> |
| <u>Fund balances:</u> | | |
| State of Louisiana appropriation (Note 5) | 1,463,179 | 1,494,655 |
| Sinking Fund (Note 6) | 700,000 | 700,000 |
| Building Fund (Note 7) | 366,554 | 345,460 |
| General Fund | 2,865,782 | 2,803,738 |
| | <u>5,395,515</u> | <u>5,343,853</u> |
| Total liabilities and fund balances | <u>5,435,703</u> | <u>5,275,693</u> |

The accompanying notes are an integral part of the financial statements.

STATE FAIR OF LOUISIANA

STATEMENTS OF INCOME

FOR THE YEARS ENDED NOVEMBER 30, 1984 AND 1983

| | 1984 | 1983 | Increase (Decrease) |
|---------------------------------------|------------------|------------------|------------------------|
| Income: | | | |
| Admission to grounds | 487,853 | 387,808 | 10,045 |
| Attractions | 189,346 | 279,002 | (89,656) |
| Concessions | 266,760 | 251,287 | 15,473 |
| Commercial exhibit space | 33,348 | 39,712 | (6,364) |
| Entry fees | 55,985 | 34,447 | 21,538 |
| Interest earned | 280,308 | 150,560 | 129,748 |
| Other fair income | 29,710 | 33,181 | (3,471) |
| Off-season rentals | 386,083 | 467,649 | (81,566) |
| Mid-winter livestock show | 75,817 | 77,452 | (1,635) |
| | <u>1,802,910</u> | <u>1,891,600</u> | <u>(88,690)</u> |
| Expenses: | | | |
| Advertising | 53,429 | 58,029 | 4,600 |
| Attractions | 148,969 | 128,486 | 20,483 |
| Agriculture and livestock show | 204,199 | 200,722 | 3,477 |
| General and administrative expense | 714,184 | 729,886 | (15,702) |
| Outside gates | 40,328 | 38,439 | 1,889 |
| Off-season expense | 168,380 | 189,336 | (20,956) |
| Mid-winter livestock show | 41,721 | 35,288 | 6,433 |
| | <u>1,387,112</u> | <u>1,385,486</u> | <u>1,626</u> |
| Operating income-before depreciation | 415,798 | 506,114 | (90,316) |
| Depreciation: | | | |
| On assets acquired with own funds | 134,809 | 133,753 | 1,056 |
| On assets acquired with contributions | 41,882 | 41,882 | |
| | <u>176,691</u> | <u>175,635</u> | <u>1,056</u> |
| Net income for the year | <u>239,107</u> | <u>330,479</u> | <u>(91,372)</u> |

The accompanying notes are an integral part of the financial statements.

STATE FAIR OF LOUISIANA

SCHEDULE OF INCOME AND EXPENSES--OFF-SEASON ACTIVITIES

FOR THE YEARS ENDED NOVEMBER 30, 1994 AND 1993

| | 1994 | 1993 |
|-----------------------------|----------------|----------------|
| <u>Income:</u> | | |
| Building and grounds rental | | |
| Concessions | 287,500 | 344,707 |
| | 88,538 | 171,992 |
| | <u>376,038</u> | <u>516,709</u> |
| <u>Expenses:</u> | | |
| Advertising | | 2,185 |
| Buses and meetings | | 439 |
| Labor | 83,353 | 82,270 |
| Professional fees | 5,900 | 5,900 |
| Repairs and maintenance | 33,257 | 14,862 |
| Salaries | 89,720 | 35,775 |
| Supplies | 6,860 | 8,921 |
| Telephone | 3,257 | 3,901 |
| Travel | | 528 |
| Utilities | 90,623 | 31,521 |
| Waste disposal | 4,249 | 3,927 |
| Garden Gumbo Expo | 785 | 581 |
| | <u>189,388</u> | <u>198,336</u> |
| Net income | <u>186,770</u> | <u>318,373</u> |
| | | |
| Mid-winter livestock show | | |
| <u>Income:</u> | | |
| Entry fees | 10,908 | 9,820 |
| Exhibitors and concessions | 20,547 | 17,139 |
| Attractions | 48,382 | 54,483 |
| | <u>79,837</u> | <u>79,442</u> |
| <u>Expenses:</u> | | |
| Prizes paid | 27,896 | 15,886 |
| Other expenses | 19,855 | 20,142 |
| | <u>47,751</u> | <u>36,028</u> |
| Net income | <u>32,086</u> | <u>43,414</u> |

STATE FAIR OF LOUISIANA

STATEMENTS OF CHANGES IN FUND BALANCES

FOR THE YEARS ENDED NOVEMBER 30, 1984 AND 1983

| | Total | General Fund | Building Fund | State Appropriation | Sinking Fund |
|---|------------------|------------------|------------------|------------------------|-----------------|
| <u>Balance-November 30, 1982</u> | 4,995,974 | 2,966,066 | 239,761 | 1,596,137 | 700,000 |
| Net income for the year ended November 30, 1983 | 161,337 | 161,337 | | | |
| Depreciation on assets acquired with state funds | | 40,482 | | (41,482) | |
| Transfer one-half of net income | | (75,889) | 75,889 | | |
| <u>Balance-November 30, 1983</u> | 5,117,311 | 2,900,996 | 315,650 | 1,494,655 | 700,000 |
| Net income for the year ended November 30, 1984 | 34,208 | 34,208 | | | |
| Depreciation on assets acquired with state funds | | 40,482 | | (41,482) | |
| Transfer one-half of net income | | (17,104) | 17,104 | | |
| <u>Balance-November 30, 1984</u> | <u>5,181,519</u> | <u>2,965,782</u> | <u>332,754</u> | <u>1,453,173</u> | <u>700,000</u> |

The accompanying notes are an integral part of the financial statements.

STATE FAIR OF LOUISIANA

STATEMENTS OF CHANGES IN FINANCIAL POSITION

FOR THE YEARS ENDED NOVEMBER 30, 1964 AND 1963

| | <u>1964</u> | <u>1963</u> |
|--|----------------|----------------|
| <u>Source of funds:</u> | | |
| NET INCOME for the year | 34,268 | 150,537 |
| Expenses not requiring funds of the current period: | | |
| Depreciation | <u>178,351</u> | <u>174,736</u> |
| | <u>212,619</u> | <u>325,273</u> |
| Increase in liabilities | 125,369 | |
| Decrease in accrued interest receivable | | 8,243 |
| Decrease in Money Market Accounts | | 98,356 |
| Decrease in prepaid expenses | 8,315 | 5,876 |
| Transfer fund to City of Shreveport | <u>12,808</u> | |
| | <u>383,492</u> | <u>437,847</u> |
| <u>Application of funds:</u> | | |
| Expenditures for buildings, improvements and equipment | 36,835 | 112,326 |
| Decrease in certificates of deposit | | 305,000 |
| Decrease in accounts receivable | 107,325 | 17,456 |
| Increase in Money Market Funds | 122,836 | |
| Increase in accrued interest receivable | 19,184 | |
| Decrease in liabilities | | 35,045 |
| | <u>371,385</u> | <u>487,287</u> |
| Increase (decrease) in cash | 92,107 | 1 27,600 |
| Cash at beginning of year | <u>112,582</u> | <u>140,182</u> |
| Cash at end of year | <u>204,689</u> | <u>167,782</u> |

The accompanying notes are an integral part of the financial statements.

STATE FAIR OF LOUISIANA

NOTES TO FINANCIAL STATEMENTS

NOVEMBER 30, 1984 AND 1983

The State Fair of Louisiana is a nonprofit corporation organized under the laws of the State of Louisiana on a nonstock basis having one class of member. The objects and purposes for which this nonprofit corporation is formed and exists are declared to be:

The maintenance in the Parish of Cadeo, State of Louisiana, of public fairs, expositions and exhibitions of stock and farm products, and for the encouragement of agricultural and horticultural pursuits, and in all ways to promote the various industries of the State of Louisiana and the welfare of its citizens.

Note 1. Summary of significant accounting policies.

Buildings and equipment are carried at cost and depreciated over the estimated useful life on the straight-line method. Major additions are capitalized and depreciated; maintenance and repairs which do not improve or extend the life of the respective assets are expensed as incurred. Contributions in aid of construction are credited to contribution accounts and do not reduce the cost of the assets acquired with such contributions. Contribution accounts are charged with the depreciation on such assets.

The corporation has a noncontributory pension plan covering all eligible employees. Pension expense is accrued in accordance with an actuarial cost method and it is the corporation's policy to fund pension cost accrued. Prior service costs under the plan are being funded over a ten year period.

The direct charge-off method of providing for bad debts is used due to relatively small losses resulting from failure to collect accounts receivable.

As provided by ordinance of the City of Shreveport, one-half of the net earnings of State Fair of Louisiana shall be set aside permanently in a Sinking Fund. This allocation is to continue until the Sinking Fund shall equal \$700,000. Any sums transferred which raise the balance above this amount shall be transferred into the Building Fund.

Note 2. Property, plant and equipment.

Depreciation for financial reporting purposes is provided on the straight-line method based upon the estimated useful lives of the assets as follows: buildings, 15 to 40 years; land improvements, 10 to 15 years; equipment, 5 to 20 years.

The major classifications of fixed assets were as follows:

| | <u>1984</u> | <u>1983</u> |
|-------------------------------|--------------------|--------------------|
| Land | | 19,400 |
| Buildings | 3,690,801 | 3,670,086 |
| Land improvements | 900,787 | 490,287 |
| Equipment | 1,108,000 | 1,093,037 |
| | <u>\$6,699,388</u> | <u>\$5,293,797</u> |
| Less-accumulated depreciation | 2,578,130 | 2,190,737 |
| | <u>\$4,121,258</u> | <u>\$3,103,060</u> |

Note 3. Income taxes.

The State Fair of Louisiana is exempt from Federal income tax under provisions of Section 501(c)(15) of the Internal Revenue Code of 1954 and exempt from state income tax under appropriate provisions in the laws of the State of Louisiana.

Note 4. Pension plan.

Contributed expense relating to the State Fair of Louisiana Pension Plan amounted to \$-0- for 1984 and \$20,833 for 1983. As of January 1, 1984, the date of the latest valuation, unfunded prior service liability was \$23,128.

| | <u>January 1,</u> | |
|---|-------------------|----------------|
| | <u>1984</u> | <u>1983</u> |
| Actuarial present value of accumulated plan benefits: | | |
| Vested | 151,678 | 138,000 |
| Unvested | 75,678 | 18,242 |
| | <u>227,356</u> | <u>156,242</u> |
| Net assets available for benefits | <u>223,465</u> | <u>162,686</u> |

The assumed rate of return used in determining the actuarial present value of accumulated plan benefits was 5.5% for both 1984 and 1983.

Note 5. State of Louisiana appropriation.

Funds appropriated by the State of Louisiana for use in construction of various buildings on the fairgrounds are being reduced by the annual depreciation charge applicable to these buildings over their estimated useful lives. All funds appropriated have been used for construction. This balance is summarized as follows:

| | <u>1984</u> | <u>1983</u> |
|--------------------------------------|------------------|------------------|
| Storch Memorial Coliseum | 1,350,000 | 1,350,000 |
| Livestock barn | 280,000 | 280,000 |
| Children's barnyard complex | 652,914 | 652,914 |
| | <u>2,282,914</u> | <u>2,282,914</u> |
| <u>Less-accumulated depreciation</u> | <u>859,741</u> | <u>858,258</u> |
| | <u>1,423,173</u> | <u>1,424,656</u> |

Note 6. Sinking Fund.

DEFERRED TO BY 1980 provides in Sec. 24-900(1) for the establishment of a Sinking Fund or Contingency Fund to provide for possible future losses and to maintain permanently a sound financial condition of the State Fair of Louisiana. Any expenditures which will reduce the Contingency Fund below \$700,000 shall be authorized specifically by the Board of Directors and only for the purpose of covering incurred losses or for other emergency purposes. The amount in the Sinking Fund is invested in certificates of deposit and are segregated from other unrestricted funds as follows:

| | <u>1984</u> | <u>1983</u> |
|--------------------------------------|-------------|-------------|
| Certificates of deposit-Sinking Fund | 700,000 | 700,000 |

Note 7. Building Fund.

Article 20 of 1985 provides in Sec. 24-90(a) that one-half of the net earnings during each of its fiscal years shall be used by the State Fair for maintaining and improving the fairgrounds and for the erection thereon of such further improvements as shall be determined by the State Fair of Louisiana. Such funds as are available for permanent improvement of the fairgrounds properties may, at the discretion of the Board of Directors of the State Fair of Louisiana, be accumulated in a building fund. At the present time, the only funds that have been transferred to the Building Fund have been from one-half the net earnings transferred to the Building Fund which raised the fund balance to an amount in excess of the \$708,000 required. Expenditures from the Building Fund may be made at the discretion of the Board of Directors.

Note 8. Litigation.

Suits has been filed recently against the State Fair and Gas Light Players as a result of an incident which allegedly occurred on October 24, 1985 during a performance by the Gas Light Players. Any potential loss could not be determined as of this report date, however, the State Fair has adequate liability insurance in the event of any loss as well as being named as an additional insured under the insurance policy of the Gas Light Players.

Note 9. Subsequent events.

On January 25, 1985, a contract was awarded between State Fair of Louisiana and Monie Construction Co., Inc. for construction of an administrative office building at a cost of \$653,200. Payment is to be made from funds accumulated by State Fair.

OTHER FINANCIAL INFORMATION

HEARD, McILROY & VESTAL

H. MERRILL HEARD, C. P. A., 1974
FRANK B. VESTAL, C. P. A.
J. DONALD WARD, JR., C. P. A.
WALTER B. GARDNER, JR., C. P. A., C. F. A.
WILLIAM B. GARDNER, JR.
W. SCOTT WARD, JR., C. P. A., C. F. A.
JOHN S. COLLIER, JR., C. P. A.
J. BYRON GARDNER, JR., C. P. A.
SHERMAN GARDNER, JR., C. P. A.
RUFUS GARDNER, JR., C. P. A.
STANLEY S. MONTGOMERY, C. P. A.
R. H. GARDNER, JR., C. P. A., C. F. A.
GARDNER W. MONTGOMERY, JR., C. P. A., C. F. A.
LORRAINE G. GARDNER, JR., C. P. A.
JAN W. GARDNER, JR.
JOHN W. GARDNER, JR., C. P. A.
WILLIAM B. GARDNER, JR., C. P. A.
ROBERT C. WARD, JR., C. P. A.

CERTIFIED PUBLIC ACCOUNTANTS
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EDWARD W. WARD, JR., C. P. A.
1980-1981

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2007 BAYOU BLVD. SUITE 1000
NEW ORLEANS, LOUISIANA 70112

January 31, 1985

The Board of Directors
State Fair of Louisiana
Shreveport, Louisiana

The accompanying other financial information of State Fair of Louisiana as of November 30, 1984 and 1985 is not considered necessary for a fair presentation of the financial position, results of operations and changes in financial position in accordance with generally accepted accounting principles, and is presented for additional analysis purposes. Our examination was made for the purpose of formulating our opinion on the basic financial statements taken as a whole. The other financial information has been subjected to the audit procedures applied in the examination of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Heard, McIlroy & Vestal

STATE FAIR OF LOUISIANA

SCHEDULE OF ACTUAL AND BUDGETED INCOME AND EXPENSES—FAIR

FOR THE YEARS ENDING NOVEMBER 30, 1964 AND 1963

| | <u>Budget</u> | <u>Actual</u> | <u>Over (Under)</u> |
|--------------------------------|------------------|------------------|-------------------------|
| <u>Income:</u> | | | |
| Admission to grounds | 425,000 | 407,093 | (17,907) |
| Collegeau attractions | 12,000 | 11,505 | 495 |
| Carnival shows and rides | 225,000 | 187,828 | 37,172 |
| Concessions | 255,000 | 255,768 | 768 |
| Commercial exhibit space | 38,000 | 33,848 | 4,152 |
| Other | 218,000 | 225,508 | 7,508 |
| | <u>1,173,000</u> | <u>1,131,542</u> | <u>41,458</u> |
| <u>Expenses:</u> | | | |
| Advertising and publicity | 53,000 | 53,422 | 422 |
| Agriculture and livestock show | 209,700 | 204,289 | 5,411 |
| Attractions | 153,300 | 148,969 | 4,331 |
| Car and truck | 3,000 | 4,086 | 1,086 |
| Decorations and signs | 9,500 | 9,987 | 487 |
| Books and subscriptions | 2,000 | 2,751 | 751 |
| Electricity, gas and water | 60,000 | 55,802 | 4,198 |
| Electricians and supplies | 66,000 | 55,293 | 10,707 |
| Fuel | 9,200 | 9,690 | 490 |
| Grounds expense | 29,800 | 28,717 | 1,083 |
| Halls and hostesses | 2,000 | 3,347 | 1,347 |
| Insurance | 89,000 | 84,374 | 4,626 |
| Labor | 112,000 | 125,994 | 13,994 |
| Office supplies and expense | 8,000 | 12,352 | 4,352 |
| Outside gate expense | 40,000 | 40,329 | 329 |
| Photography exhibits | 2,000 | 2,000 | - |
| Postage | 3,000 | 2,487 | 513 |
| Professional fees | 21,500 | 21,487 | 13 |
| Public relations | 10,000 | 13,613 | 3,613 |
| Repairs and improvements | 20,000 | 14,767 | 5,233 |
| Retirement plan | 29,300 | 30,369 | 1,069 |
| Salaries | 110,000 | 114,088 | 4,088 |
| Security | 64,000 | 64,839 | 839 |
| Social security tax | 50,000 | 48,778 | 1,222 |
| Special events | 8,000 | 9,702 | 1,702 |
| Telephone | 9,000 | 10,168 | 1,168 |
| Travel and meetings | 11,000 | 13,468 | 2,468 |
| Contingency | 3,000 | 3,000 | - |
| | <u>1,178,000</u> | <u>1,162,381</u> | <u>15,619</u> |
| Net Income | <u>-</u> | <u>6,861</u> | <u>6,861</u> |

STATE FAIR OF LOUISIANA
SHREVEPORT, LOUISIANA

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STATE FAIR OF LOUISIANA

SCHEDULE OF GROSS INCOME-FAIR

FOR THE YEARS ENDED NOVEMBER 30, 1984 AND 1983

| | 1984 | 1983 | Increase (Decrease) |
|---------------------------------|-------------------|-------------------|------------------------|
| <u>Admission to grounds:</u> | | | |
| Adults | 261,305 | 289,104 | (27,799) |
| Children | 17,294 | 19,940 | (2,646) |
| Autos | 96,951 | 85,996 | 10,955 |
| Advance sale | | 11,081 | (11,081) |
| Family plan | 30,803 | 4,188 | 26,615 |
| Exhibitors | 16,457 | 12,988 | 3,469 |
| Football game | 4,613 | 4,657 | (44) |
| | <u>427,323</u> | <u>387,858</u> | <u>39,465</u> |
| <u>Attractions:</u> | | | |
| USCA Raffle | 11,517 | 18,681 | (7,164) |
| Carnival shows and rides | 187,609 | 228,321 | (40,712) |
| | <u>199,126</u> | <u>247,002</u> | <u>(47,876)</u> |
| <u>Concessions</u> | 258,780 | 261,867 | (3,087) |
| <u>Commercial exhibit space</u> | 33,340 | 39,712 | (6,372) |
| <u>Other fair income:</u> | | | |
| Cattle, goat and poultry fees | 28,687 | 19,333 | 9,354 |
| Horse show fees | 26,998 | 15,114 | 11,884 |
| Trailer park | 34,308 | 14,144 | 20,164 |
| Utility collections | 13,418 | 16,696 | (3,278) |
| Other | 1,653 | 8,259 | (6,606) |
| | <u>104,064</u> | <u>63,546</u> | <u>40,518</u> |
| <u>Total gross income</u> | <u>860,767</u> | <u>959,937</u> | <u>(99,170)</u> |
| <u>Less: expenses</u> | <u>1,167,283</u> | <u>1,139,762</u> | <u>27,521</u> |
| <u>Net income (loss)-Fair</u> | <u>(306,516)</u> | <u>(179,825)</u> | <u>(126,691)</u> |

ENGAGEMENT APPROVAL

5.9.03

Dear Practitioner and Auditor:

Pursuant to your joint request and subject to the conditions listed on the reverse side of this form, I am approving the attached engagement agreement for the engagement period listed below.

Audit engagements must be performed in accordance with Government Auditing Standards and GAO Circular A-129 or A-133, where applicable, and they must comply with the provisions of the Louisiana Governmental Audit Guide.

Compilation and attestation engagements must be performed in accordance with the Louisiana Governmental Audit Guide and the American Institute of Certified Public Accountants' Statements on Standards for Accounting and Review Services and Statements on Standards for Attestation Engagements.

Louisiana Revised Statute 24:113 and Section 129-81 of the Louisiana Governmental Audit Guide require all engagements to be completed and transmitted to the legislative auditor within six months of the close of the entity's fiscal year. Any noncompliance with these requirements shall be reported, together with a full explanation of the events leading to the noncompliance, in either the compliance report or management letter.

Immediately upon completion of the audit, nine copies of the report and any management letters (eight bound and one unbound -single-sided and not prepared for binding) must be submitted to my office.

Approved:
 David G. Kyle, CPA
 Legislative Auditor
Dr. Not Engaged

Approval Date: _____

| | |
|---|----------------------------|
| Entity Name: <u>State, Gov. of Louisiana</u> | |
| Approval Period: From: <u>12/01/02</u> To: <u>1/30/03</u> | Multi-Year: <u>1 2 3 4</u> |

| | |
|--|---|
| Status: <u>1</u> Engagement Period Begins: <u>12/01/02</u> Engagement Period Ends: <u>1/30/03</u> Batch No.: <u>57</u> Batch Date: <u>04/20/03</u> OMB: <u>672</u> Month Overlap: <u>(Blank or X)</u> Engagement Package Size: <u>999999</u> Auditor's ID: <u>609</u> Auditor's Name: <u>B. Schler</u> Date Received: <u>9/28/02</u> (Check 1) Completion Date: <u>9/29/02</u> (Check 2) | Condition 1: <u>A</u> (A. Approved, B. Denied, N. Not Engaged, R. Acknowledged, S. Suspended) Condition 2: <u>(Blank or X)</u> Overall: <u>(Blank or 1)</u> Page: <u>(Blank or Y)</u> Type: <u>E</u> Initials: <u>S</u> Worktype: <u>B</u> Program: <u>16</u> Program Name: _____ Remarks: <u>add pic. Discn.</u> Control Number: <u>02002/53</u> Entered in LARS (Initials): <u>[Signature]</u> |
|--|---|

| | |
|---|---|
| <u>Mr. Sam Grady</u> <u>President & General Manager</u> <u>State, Gov. of Louisiana</u> <u>P.O. Box 38387</u> <u>Shreveport, LA</u> | <u>Robertson, Bailey-McClellan</u> <u>646 Travis Street, Ste 800</u> <u>Shreveport, LA 71201-3089</u> |
|---|---|